TRANSNATIONAL INSTITUTE



ANNUAL REPORT



2009

CONTENTS	Page
Aims of TNI	1
Composition of the Board of Directors	1
Personnel. Salaries.	1
Notes to the accounts and other information	1, 2
Balance Sheet as per December 31th, 2009	3
Notes to the Balance Sheet, December 2009	4 and 5
Summary of the Profit and Loss Account 2009	6
Profit and Loss Account 2009	7
Notes to Profit and Loss Account 2009	8
Summary of the projects 2009	9
Funders of TNI in 2009	10
Report of the Auditors	11

also refers Initials for identification purposes

3 1 MEI 2010

Accountants, Tax & Legal Advisers

Document to which our auditor's report

May 2010

AIMS OF TNI

The foundation "Stichting Transnational Institute" was created on March 21st of 1974.

The aims of the foundation are:

- to undertake, promote and supervise scientific research in the fields of culture, politics and social sciences;
- to create and promote international cooperation in the study of and research into solutions for world problems such as pollution, militarism, social injustice and racism on the one hand and development on the other hand.

The foundation shall attempt to realise its goal by, amongst other things:

- providing courses (in study groups) and organising international scientific conferences and
- collaborating with non-profit organisations which have a similar objective

COMPOSITION OF THE BOARD OF DIRECTORS

The Executive Board of Directors of the Transnational Institute consists of:

Susan George (chairperson) David Sogge (honorary secretary) Kees Biekart (treasurer)

PERSONNEL

In 2009 the foundation had 15,62 employees (FTE) (in 2008: 17,2) on the payroll. For 1 of them the costs are (partly) covered by a contribution of EUR € 18.422 in 2009 (in 2008: 23.596 €) under the terms of job creation.

The costs of the employees on the payroll are (in EUR):

	<u>2009</u>	<u>2008</u>
Salaries	616.760	575.392
Social securities (incl sickness insurance)	99.536	94.115
Pension premium	25.313	24.362
	741.609	693.869

SALARIES

The maximum salary within TNI in 2009 does not exceed the "Balkenende norm", which is set at scale 19 of the BBRA, amounting to Euro 124,072.97 for 2009. TNI's highest salary is set at scale 12 of the CAO Welzijn. This scale 12 amounted to 62,869 euro over 2009.

NOTES TO THE ACCOUNTS AND OTHER INFORMATION - part 1

General

Assets and liabilities are stated at face value unless a different valuation principle is mentioned.

RJ 640

This presentation of the financial statements is in accordance with Dutch Accounting Standard Board's Guideline for Annual Reporting 640 for not-for-profit organisations.

Currency

Amounts denominated in foreign currency have been calculated at the last known rates for the financial year, using Oanda Currency Converter, cash rate tables.

Exchange differences are accounted for in the profit and loss account, unless a different rate is mentioned.



NOTES TO THE ACCOUNTS AND OTHER INFORMATION - part 2

Comparative figures

The figures for the previous year included in the annual accounts have been adjusted for purposes of comparison only.

Changes in accounting principles

The valuation and the principles for determination of results remained unchanged compared to 2008.

Fixed assets

These are shown at historical cost. Depreciation and amortisation are calculated based upon these assets according to the straight line method on the expected useful life of the class of asset concerned. If there is deemed to be a permanent diminution in the value of an asset, the appropriate value adjustment is made.

Receivables

Receivables are stated at face value with a net of provisions for doubtful debts where necessary.

Changed categories

Service Charges have moved from Building Costs to Income .

KP 4.1, Water, is renamed KP 3.4 and is now part op the Trade and Development Programme.

The 2008 balance of the Water Project was added to the balance of the Trade and Development Programme.

KP 2.3 has been renamed from Madison Dialogue into CANTV/MSP.

Web contributions from the projects have been moved from Core income to Web/Publications costs.

OTHER INFORMATION

Allocation of results

The result has been allocated to the general reserves in advance of discussion of the Meeting of the Board of Directors.



BALANCE SHEET AS PER DECEMBER 31th 2009

		12/31/2009	12/31/2008
ASSETS		EUR	EUR
Timed access			
Fixed assets Building (1)		2.190.696	2.252.724
Office equipment (2)		4.077	8.522
, ,		2.194.773	2.261.246
Receivables Accounts receivable	Note: A	112.474	22.039
Grants (3)	Note: A	654.423	950.919
Advances		5.444	3.241
Other receivables (4)	Note: B	20.763	4.076
Prepayments (5)		14.283	19.053
		807.387	999.328
Cash			
Petty cash		5.172	2.513
ABN-Amro Bank		415.717	382.893
Triodos Bank		9.456	9.008
Accounts in foreign currencies (6)	Note: C	332.069 762.414	20.200 414.614
		762.414	414.014
Total assets		3.764.574	3.675.188
LIABILITIES			
Equity			
Balance previous years		981.099	796.452
Result current year		151.864	184.647
		1.132.963	981.099
Provisions			
Samuel Rubin's Scholarship Fund (7)		5.458	11.636
Builing restoration (8)		8.952	19.358
		<u> 14.410</u>	30.994
Long term liabilities			
Triodos Bank, mortgage (9)		1.739.634	1.741.645
3-3-(-)			
Current liabilities			
Triodos Bank, mortgage, redemption due in the coming year	Mater D	1.848	1.848
Project balance (10) Grants next year (11)	Note: D Note: E	121.484 561.207	729.800 17.500
Accounts payable	NOIC. L	56.891	47.264
Wage withholding tax		37.739	22.599
Provision vacationpay		32.761	26.549
Security on rent		11.282	9.282
Interest mortgage Triodos Bank Rent and services charges next year		- -	5.320 1.978
Other current liabilities (12)		54.356	59.310
· · · · · · · · · · · · · · · · · · ·		877.567	921.450
Total liabilities		3.764.574	3.675.188

Explanatory Notes to the Balance Sheet

- A: Not all grants secured in 2009 were fully paid in 2009, hence the rise in Accounts Receivable.
- B: Not all contributions contracted with third parties had been paid by the end of the year.
- C: Some grants received in 2009 were in US dollars.
- D: At the end of 2008, substantive funds were carried over for experimental policy in 2009 in accordance with contracts with funders. (729.800 euro). In 2009, these funds were mainly spent, which experimental lower project balance relative to the previous year. E: TNI secured a number of grants in 2009 to be spent in 2010 (58
- F: We limited our expenses for the Asia-Europe People's Forum and the commence of the Comm the Dutch Ministry for Foreign Affairs in 2009. (See no: 12 page in ment to which our auditor's report

3 1 MEI 2010

NOTES TO THE BALANCE SHEET, DECEMBER 2009 - part 1

			12/31/2009 EUR	12/31/2008 EUR
		es are stated at nominal value, unless otherwise explained. tated at cost less accumulated depreciation.		
	FIXED ASSETS			
(1)	Building Costs			
		Opening balance Investments	2.481.123 -	2.481.123
			2.481.123	2.481.123
		Accumulated depreciation of the building	000.000	400.074
		Opening balance Charge for the year	228.399 62.028	166.371 62.028
			290.427	228.399
	Net book value		2.190.696	2.252.724
		The depreciation rate is 2,5 % per annum.		
(2)	Office equipment	cost		
		Opening balance	54.075	55.009
		Investments 2009	1.693	2.783
		Fully depreciated	55.768 6.128-	57.792 3.717-
		, any appropriate	49.640	54.075
		Accumulated depreciation of equipment	4E EE2	26 404
		Opening balance Charge for the year	45.553 6.138	36.494 12.776
			51.691	49.270
		Fully depreciated	6.128- 45.563	3.717- 45.553
	Net book value		4.077	8.522
		The depreciation rate is 25% or 33,33 % per annum.		
	RECEIVABLES			
(3)	<u>Grants</u>			
(0)	Dutch Ministry of F	oreign Affairs	234.893	700.333
	Novib	aian Furana Aid	300.000 71.876	-
	European Commis Samuel Rubin Fou		30.384	-
	Isvara Foundation	, and the second	11.000	10.000
	GTZ		6.270	41.800
	Ministerie van Buit		-	75.000 14.761
	Heinrich Boll Stiftu Foundation Open S		-	109.025
		,	654.423	950.919
(4)	Other receivables	•		
	Loan employees		1.750	4.076
	Miscellaneous		19.013	4.070
			20.763	4.076

Accountants, Tax & Legal Advisers

Document to which our auditor's report

3 1 MEI 2010

NOTES TO THE BALANCE SHEET, DECEMBER 2009 - part 2

NOTED TO THE BACKNOC OTTERS, DECEMBER 2009 - part	4	
	12/31/2009	12/31/2008
	EUR	EUR
(5) Prepayments		
Prepaid personnel costs	1.028	3.375
Prepaid housing costs	-	9.843
Prepaid office costs	1.034	2.462-
Prepaid travel costs	12.221_	8.297
	14.283	19.053
(6) Accounts in foreign currencies		
ABN-Amro Bank USD	317.339	6.315
ABN-Amro Bank GBP	10.206	8.747
First Union National Bank USD	4.524	5.138
	332.069	20.200
The exchange rates at year end was: \$ = € 0,670 (in 2008: € 0,762); GBP =	: € 1,0667 (in 2008: € 0,956)	
PROVISIONS		
(7) Samuel Rubin's Scholarship Fund		
Opening balance	11.636	6.670
Provision	-	4.966
Expenditure	6.178-	-
·	5.458	11.636
		
(8) Building restoration		
Opening balance	19.358	79.662
Provision	5.000	30.000
Restoration	15.406-	90.304-
restolation	8.952	19.358
	<u> </u>	19.330
(9) LONG TERM LIABILITIES		
Triodos Bank, mortgage 21.21.49.342, due in 2025	1.600.000	1.600.000
Triodos Bank, mortgage 21.21.49.237, due in 2025	141.482	143.493
, ,	1.741.482	1.743.493
The mortgage to Triodos Bank is specified as follows:		
Balance	1.741.482	1.743.493
Included in the current liabilities:	1.848-	1.848-
The redemption due in the coming year.	1.739.634	1.741.645
The reachiphorhade in the conting year.	1.735.034	1.741.045

The mortgage is granted on security, 2.250.000 €, of the building at De Wittenstraat 25, Amsterdam. The term of the loan is 20 years. The redemption of mortgage number 21.21.49.342 will take place at the end of the loan, January 1st 2025. The redemption of mortgage number 21.21.49.237 takes place in 240 monthly terms. The first term became payable at June 1st 2005. The terms are € 642 each month (interest included). The interest is set at 3,99%. Fixed rate until 1-1-2010.

(10) CURRENT LIABILITIES

Project balance (see summary of the projects)		121.484	729.800
(11) Grants next year Novib Rubin Foundation GTZ CEVI/EC		468.008 30.384 42.000 20.814 561.206	17.500 - - - - 17.500
(12) Other current liablities Accountant Prepaid expenses AEPF overschot BuZa Miscellaneous	ote: F Schippears Accountants, Tax & Legal Advisers ument to which our auditor's re	8.000 12.790 - 33.566 54.356	8.000 - 25.501 25.809

3 1 MEI 2010

oort or

Page 5

SUMMARY OF THE PROFIT AND LOSS ACCOUNT 2009

(Note: Amounts are rounded to multiples of 100 euro)

	real 2009		budget 2009		real 2008	
	in euro	in %	in euro	in %	in euro	in %
Income						
Core income (balance projects INCL.)	789.800	36,7%	455.300	22,8%	805.100	29,8%
Project income	1.361.600	63,3%	1.545.400	77,2%	1.895.400	70,2%
•	2.151.400	100,0%	2.000.700	100,0%	2.700.500	100,0%
Expenditure						
Administration & fundraising	440.900	22,1%	508.700	24,0%	370.100	14,8%
Research & activities - core	197.000	9,9%	167.300	7,9%	250.300	9,9%
Research & activities - projects	1.361.600	68,1%	1.453.700	68,3%	1.895.400	75,3%
, ,	1.999.500	100,0%	2.129.700	100,0%	2.515.800	100,0%
Balance	151.900	-	129.000-	-	184.700	

RESULT

The result in 2009 of EUR 151866 and the result in 2008 of EUR 184.649 are calculated as follows:

Core income (balance projects EXCL.) Administration & fundraising Research & activities - core

Balance core projects

2009		2008	
	789.792		745.174
440.888		370.093	
197.038		250.345	
	637.926		620.438
_	151.866	_	124.736
	-		59.913
_	151.866	_	184.649

Explanatory Notes to the Profit and Loss Accounts

- G: A payment of 5,930 euro was mistakenly double booked in 2008, so the income for subsidised jobs in 2008 and 2009 is more or less equal.
- H: We received less rent than budgeted as not all offices were rented out all year.
- I: Interest rates declined in 2009 as did our average balance compared to the previous year.
- J: Thanks to a contribution from NOVIB, our miscellaneous Core Income went up from 779 euro to 212.685euro.
- K: In 2009, we received a lot less in grants than the previous year. As overheads are charged on grants received, the overhead figure went down proportionally.
- L: Miscellaneous project income denotes either contributions for third parties on which TNI does not charge overheads, or contribution from partners for joint activities. TNI received significantly less miscellaneous project income relative to 2008.
- M: In 2008, we invested 30,000 euro towards major renovation of the building. In 2009, no major jobs were planned immediately so we allocated just 5,000 to the Maintenance Fund.
- N: The rise in Office and Communications costs is mainly due to investments in the hiring of consultants
- to help us with professionalisation of our policies and systems, and to assist with fundraising.
- O: In 2009, we had less applications for Samuel Rubin Next Generation programme grants.
- P: Web and Publications costs went up in 2009, in fact, as we employed consultants to redesign our website and convert to open source software.
- Q: There was no WSF in 2008, whereas there was in 2009.
- R: Due to a misinterpretation of Dutch Tax system on labour, we hugely overbudgeted salary costs.
- S: Reduced income requires a reduction in activities and thus activity costs. See also notes K and L.



PROFIT AND LOSS ACCOUNT 2009

INCOME		real 2009 EUR	budget 2009 EUR	real 2008 EUR
Core Income		25.1		
Rubin Foundation		95.165	89.100	81.584
Reallocated money		211.486	-	377.966
NV Werk/PANTAR	Note: G	12.492	14.280	23.596
Rent	Note: H	162.586	173.800	162.798
Publications & royalties		499	-	1.459
Interest	Note: I	11.145	8.000	18.988
Exchange losses/gains		-	-	-
Samuel Rubin's Scholarship Fund		6.178	_	-
Miscellaneous	Note: J	212.685	90.000	779
Overheads	Note: K	77.556	80.167	115.615
Subtotal		789.792	455.347	782.785
Balance of core projects		-		59.913
Total core income		789.792	455.347	842.698
Project Income				
Received grants	Note: K	889.479	847.879	2.702.205
Reallocated money		211.486-	60.000	377.966-
NV Werk / PANTAR		-	-	-
Publication sales		11	-	184
Miscellaneous	Note: L	75.285	74.457	202.607
Subtotal		753.289	982.336	2.527.030
Project balance	Note: D	608.314	563.024	631.603-
Total project income		1.361.603	1.545.360	1.895.427
TOTAL INCOME		2.151.395	2.000.707	2.738.125
EXPENDITURE				
Core: Administration and fundraising				
Personnel cost	Note: S	215.115	263.005	231.904
Building expenses	Note: M	202.124	211.850	220.928
Travel and accomodation		2.227	5.810	1.378
Office and communication	Note: N	58.946	28.045	20.878
Publication and outreach		37.524-	500.740	67.384-
0 0 1 1 1 1 1 1 1 1 1		440.888	508.710	407.704
Core: Research and activities		0.500	40.000	50.040
Fellow/Board Meetings	Neter O	3.530 6.178	10.000	53.316 52.836
Young Fellows Program	Note: O Note: P		139.835	130.516
Web/Publications		142.496 33.741	17.500	1.354-
World Social Forum/conferences	Note: Q	11.094	17.500	15.031
Organisational development		197.038	167.335	250.345
Projects: Research and activities				
Personnel costs and research fees	Note: R	639.301	737.354	572.607
Office and communication		48.461	30.665	49.307
Activity costs	Note: S	430.447	431.489	992.627
Publication and outreach		165.840	174.010	165.274
Overhead costs		77.556	80.167	115.615
		1.361.605	1.453.685	1.895.430
TOTAL EXPENDITURE		1.999.531	2.129.730	2.553.479
BALANCE		151.864	129.023-	184.647



Accountants, Tax & Legal Advisers

Document to which our auditor's report

3 1 MEI 2010

NOTES TO THE PROFIT AND LOSS ACCOUNT 2009

NOTES TO THE TROTH AND ESSO ASSOCIATED	real 2009 EUR	budget 2009 EUR	real 2008 EUR
ADMINISTRATION AND FUNDRAISING	LUK	LOK	LON
Salaries & pension core staff	134,467	198.039	161.480
I/D-banen	31.509	18.588	27.494
Administration Consult	9.714	11.000	10.498
Auditor	26.296	15.000	20.157
Training	2.481	4.000	1.012
Arbo/sickness insurance	2.714	5.378	4.201
Miscellaneous Personnel costs	7.934	11.000	10.329
Received sickness payment	-		3.267-
Personnel cost	215.115	263.005	231.904
Ground lease	16.138	19.000	16.140
Building maintenance/provision building maintenance	5.000	5.000	30.000
Purchases	872	1.500	1.525
Insurance and tax	8.931	7.850	7.636
Energy	31.203	40.000	27.026
Maintenance and cleaning	13.743	11.500	8.487
Depreciation building	62.028	62.000	62.028
Interest Mortgage building	64.209	65.000	68.086
Building expenses	202.124	211.850	220.928
Travel costs	391	4.060	820
Accomodation and Meetings	1.744	1.250	558
Per diem	92	500	-
Travel and accomodation	<u> 2.227</u>	5.810	1.378
Depreciation and maintenance of equipment	7.682	14.500	14.578
Office materials and copying costs	13.159	9.900	11.014
Phone, fax and internet	1.796	6.500	3.531
Postage	1.077	4.000	2.009
Various domestic costs	2.810	2.500	2.761
Documentation	569	500	523
Meetings Bank charges/currency fluctuations	- 8.382	- 2.500	7.351
Bad debts	27.145		1.020-
Office cost charges	14.295-	14.355-	21.565-
Miscellaneous organisational costs	10.621	2.000	1.696
Office and communication	58.946	28.045	20.878
Printing			
Printing Puy books	589	-	-
Buy books Contributions for web and editing	- 38.114-	-	- 60.361-
Other activity costs	30.114-	-	7.023-
Publication and conferences	37.524-		67.384-
abilitation and connectines		 =	01.304-
TOTAL EXPENDITURE CORE	440.000	E00 740	407.707
TOTAL EXPENDITURE CORE	440.888	508.710	407.704



FUNDERS OF TNI IN 2009

PROJECTS FUNDERS

Core Projects	Dutch Ministry of Foreign Affairs	190.926	
Trade, Investment, Regionalism			
a) Europe & Asia Policy	Irish Aid	50.000	
b) EU-Latin America	Oxfam Novib	29.710	
c) Europe Debates	Isvara	24.500	
c) Human Rights & Devt.	European Commission	32.576	
d) Water	Europe Aid/CeVi	5.964	
	Oxfam Novib	15.000	
Environmental Justice	Network for Social Change	12.539	
	Isvara	29.391	
	NOVIB-COP 15	14.000	
Drugs and Democracy	Foundation Open Society Institute	351.627	
,	GTZ	18.000	
	C.E.	2.578	
	NOVIB-SE Asia	16.667	
CDEDE / A markingle	Function Commission	54.000	
CREPE / Agrofuels	European Commission	54.000	
	ICCO	25.000	
Peace and Security	Grundtvig	17.000	
PROJECTS CONTRIBUTIONS OF PARTN	IEDe		889.478
PROJECTS CONTRIBUTIONS OF PARTIC	CEO	2.750	
		2.750	
	NOVIB-Health Unlimited	21.000	
	Siemenpuu	1.700	
	Belem-ORIT	3.268	
	ISS	538	
	Heinrich Böll Stiftung	4.806	
	WOLA	9.214	
	Appleton	10.335	
	Plataforma de Acuerdo	2.000	
	EA 4 Honduras	150	
	FOCUS	3.863	
	Marc Bloch	7.989	
	FIAN	1.472	
	AEPF reserve	6.200	
	ALI I TOSCIVE		75.285
	Total project grants:	964.763	
CORE FUNDERS			
	Samuel Rubin Foundation	95.165	
			95.165
CORE CONTRIBUTIONS OF PARTNERS			
	NOVIB-Core Funding	185.000	
	N.N.	100	
	NOVIB-WSF	17.500	
	Bean Martin	410	
	Gland campas Foundation	9.674	
	Accountants Tay & Lengt Advisers		212.685
I.	Occument to which our auditor's report of core grants:	307.850	
	3 1 MEI 2010		
	also refers		Page 10

also refers Page 10

Initials for identification purposes

SUMMARY OF THE PROJECTS 2009	ECTS 2009									
	project balance 31-12-2008 EUR	Personnel cost EUR	Office costs EUR	Activity costs EUR	Publications & Outreach EUR	Overhead & Misc. EUR	Expenditure 2009 EUR	Income 2009 EUR	Result 2009 EUR	project balance 31-12-2009 EUR
New Politics	90.680	71.091	6.523	10.297-	43.027	٠	110.344	7.989	102.355-	-11.675
Trade, investment & development	223.437	206.941	11.499	130.706	41.275	16.331	406.752	243.025	163.727-	59.710
Public Services	0	ı	ı	ı	1	1	ı	1	•	0
Environmental Justice	3.433	60.928	2.327	30.380	17.576	4.195	115.406	111.973	3.433-	0
Drugs	170.527	253.711	25.672	203.225	36.516	31.380	550.504	419.087	131.417-	39.110
CREPE: Agrofuels	-5.109	839	154	47.941	868	24.375	74.177	84.429	10.252	5.143
Peace and security	80.237	45.791	2.286	28.492	26.577	1.275	104.421	27.346	77.075-	3.162
T.M.F. BUZA	140.559	ı	ı	ı	ı	ı	ı	140.559-	140.559-	0
Drogas	4.164	ı	ı	ı	ı	1	1	1	1	4.164
Regionalism	21.872	ı	ı	ı	ı	ı	1	ī	ı	21.872
Basker Vashee Africa Fund	0	ı	ı	ı	r	•	1	ī		0
Total research and activities projects	729.800	639.301	48.461	430.447	165.839	77.556	1.361.604	753.290	608.314-	121.486
Core Projects Fellow/Board meetings Young Fellows Program Web/Publications	1 1 1	- 260 123.979	4.127	2.207 5.918 2.213	1.323	t 1 I	3.530 6.178 142.496	3.530 6.178 142.496	1 1 1	000
World Social Forum/conferences Institutional Development	1 1	. ω	170	33.571 11.086	1 1	1 1	33.741 11.094	E in the second of the second	- Labora	0 0
Total research and activities - core		124.247	4.297	54.995	13.500	1	197.038 Dog	Accountants, Tax & Legal Advisers 197.038 Docume[st] AggrBich our auditor's report of	Accountants, Tax & Legal Advisers ig/2006 bich our auditor's repo	ort of 0
	729.800	763.548	52.758	485.442	179.338	77.556	1,558.643	950.328	ME602018	121.486



Accountants, Tax & Legal Advisers

To: Transnational Institute (TNI)

Board of Directors and Ms F.B. Dove

De Wittenstraat 25, 1052 AK AMSTERDAM

AUDITOR'S REPORT

Report on the annual report

We have audited the accompanying annual report of Transnational Institute, Amsterdam, which comprise the balance sheet as at December 31, 2009, the profit and loss account for the year then ended and the notes (as set out on pages 1 to 11).

Management's responsibility

Management is responsible for the preparation and fair presentation of the annual report in accordance with the Guideline for annual reporting 640 "Not-for-profit organisations" of the Dutch Accounting Standards Board. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the annual report that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on the annual report based on our audit. We conducted our audit in accordance with Dutch law. This law requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the annual report are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the annual report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Global in Reach, Local in Touch

Buitenveldertselaan 106 - P.O. Box 75264, 1070 AG Amsterdam, The Netherlands, Telephone +31 (0)20 646 40 11, Fax +31 (0)20 646 32 51, E-mail amsterdam@hlb-schippers.nl

The general terms and conditions of HLB Nederland Accountants & Consultants by, filed with the Amsterdam Chamber of Commerce under number 33 23 86 06, apply to our services. HLB Schippers Beheer B.V. is a private company with limited liability.



Accountants, Tax & Legal Advisers

Opinion

In our opinion, the annual report gives a true and fair view of the financial position of Transnational Institute as at December 31, 2009, and of its result for the year then ended in accordance with the Guideline for annual reporting 640 "Not-for-profit organisations" of the Dutch Accounting Standards Board.

Amsterdam, May 31, 2010

HLB Schippers Beheer B.V.

J.T. van Tilburg-Wagner AA

Paragraph for identification purposes:



Buitenveldertselaan 106 - P.O. Box 75264, 1070 AG Amsterdam, The Netherlands, Telephone +31 (0)20 646 40 11, Fax +31 (0)20 646 32 51, E-mail amsterdam@hlb-schippers.nl